



**Erie County Industrial Development Agency  
ECIDA Board Meeting  
March 25, 2026  
At 12:00 p.m.  
ECIDA Offices  
95 Perry Street, 4<sup>th</sup> Floor Conference Room  
Buffalo, New York 14203**

**1.0 Call to Order**

1.1 Call to Order Meeting of the Membership

**2.0 Approval of Minutes:**

2.1 Approval of Minutes of February 25, 2026 Meeting of the Membership (Action Item) (Pages 2-10)

**3.0 Inducement Resolution(s):**

**ECIDA  
Incentives**

**Private  
Investment**

**Municipality**

3.1 (None)

**4.0 Reports / Action Items / Information Items:**

4.1 Financial Report (Informational) (Pages 11-14)

4.2 Finance & Audit Committee Update (Informational) (Pages 15-16)

a) Committee Self-Evaluation (Informational) (Pages 22)

4.3 2025 - Audited Financial Statements (Action Item) (Pages 23-50)

4.4 2025 – Investment Report (Action Item) (Pages 51-53)

4.5 Governance Committee Update (Informational) (Pages 54-55)

a) Committee Self-Evaluation (Informational) (Pages 56-59)

b) Board of Directors Evaluation/Survey (Informational) (Page 60-62)

4.6 2026 Tax Incentives Induced (Informational) (Page 63)

4.7 Approval of Board Certification of Loan Administration Plan-CARES ACT RLF (Action Item) (Pages 64-67)

**5.0 Annual Reports & Policies (Action Items) (Separate Package)**

a 2025 - ECIDA Mission Statement & Performance Measurements with Results (Pages 2-17)

b. 2026 - ECIDA Mission Statement & Performance Measurements with Goals (Pages 18-26)

c. 2025 - Public Authorities Report (Pages 27-97)

d. Fee Structure Policy (For ECIDA & ILDC Only) (Amendment) (Page 98)

e. Investment and Deposit Policy (re-Adopt) (Pages 99-106)

f. Procurement Policy (Re-Adopt) (Pages 107-111)

g. Property Disposition Guidelines (Re-Adopt) (Pages 112-118)

**6.0 Management Team Reports:**

6.1 2025 Year in Review

**7.0 Adjournment- Next Meeting - April 22, 2026 (Annual Meeting)**